



Field Operations Directorate
Peter Woolgar
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Manufacturing Sector
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29 November 2011

Dear

PABIAC's Strategy Statement "Being the Difference Together 2012- 2014"

Please find enclosed your personal copy of PABIAC's strategy for health and safety in the paper industries for 2012-2014 that was launched at CPI's biennial conference on 8th November by HSE Board member, David Gartside.

The strategy establishes targets for health and safety improvement during 2012-2014. These targets were suggested by and agreed by industry. The document also identifies the many achievements that industry, in partnership with the Unions and HSE, made during the period of previous strategy 2008-2011.

You will recall that under the previous strategy companies and their senior representatives were invited to demonstrate their commitment to working to achieve the strategic targets in the form of a written pledge. Companies who made the pledge were sent a certificate to recognise their commitment that they could display within their companies. PABIAC has agreed to repeat the pledge process for the 2012-14 strategy. We are therefore inviting you to sign the new pledge for your site to demonstrate your commitment to helping achieve the strategic objectives.

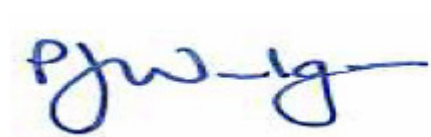
We are also encouraging companies to jointly sign the pledge with an employee representative to demonstrate the joint commitment there is to achieving the strategic objectives. You will find enclosed a copy of a draft pledge that you may wish to use as the basis of making your pledge to the initiative. An electronic version of the pledge is available at www.hse.gov.uk/paper.

Once signed please post or email the pledge for your site to the PABIAC address below and a certificate will be sent back to you. Companies signing the pledge also have the option to have their company name listed on the PABIAC pages of the website. Please indicate if you would like to be listed in this way.

To help communicate with your staff I would encourage you to pass on a copy of this letter to your employee representatives. This should help both your company and the workforce move forwards together and collaboratively to achieve the PABIAC objectives.

PABIAC would like to thank you for your ongoing commitment to making real change in the paper and board industries and I am confident that with your continued support we will continue to make progress in achieving the objectives.

Yours sincerely

A handwritten signature in blue ink, appearing to read 'P Woolgar', with a long horizontal stroke extending to the right.

Peter Woolgar
Head of Manufacturing Sector
Chair – Paper and Board Industry Advisory Committee (PABIAC)

Address for completed pledges:

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